



Bryce Yokomizo
Director

February 20, 2003

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

**APPROVAL OF RECOMMENDATIONS RESULTING FROM THE BOARD-DIRECTED
CalWORKs FUNDING RECOMMENDATIONS PROCESS
(ALL DISTRICTS) (3 VOTES)**

IT IS RECOMMENDED THAT YOUR BOARD:

1. Adopt the consensus recommendations of the Stakeholders in the amount of \$14.9 million (95% of the projected available funding), as set forth on Attachment A. These recommendations will be funded exclusively through CalWORKs performance incentive funds which are projected to be unspent as of June 30, 2003. Therefore there is no Net County Cost (NCC) impact. Funding is included in the FY 2002-03 Adopted Budget.
2. Determine how to allocate the remaining \$800,000 (5% of the projected available funding) among the divergent recommendations of the Stakeholders, as set forth in Attachment B.
3. Approve the attached implementation plan (Attachment C) for the Transitional Subsidized Employment Program Long-Term Family Self-Sufficiency Plan (LTFSS #3).
4. Delegate authority to the Director of Public Social Services to negotiate, prepare, execute and amend contracts, as set forth in Attachment D, in order to implement the consensus recommendations set forth in Attachment A and the implementation plan for the Transitional Subsidized Employment program (Attachment C). The approval of County Counsel and the Chief Administrative Office (CAO) will be obtained prior to executing such amendments, and the Director will notify the CAO in writing within ten (10) business days after execution.

5. Instruct the Chief Administrative Officer and the Director of Public Social Services to report to the Board in June 2003, prior to the commencement of FY 2003-04 Budget Deliberations, regarding the projected FY 2003-04 CalWORKs single allocation, the projected impact of proposed curtailments to the CalWORKs program, the projected amount of unspent performance incentives, and the status of rollover authority for unspent performance incentives.
6. Instruct the Director of Public Social Services to reconvene the Stakeholders by July 2003 to develop recommendations to your Board regarding the utilization of any additional performance incentives which remain available to the County in FY 2003-04, provided that such recommendations shall be limited to additional funding for: the After-School Enrichment Program; Youth Jobs; Services to Time-Limited Adults; Homelessness Prevention Services; and/or supplementation of the FY 2003-04 CalWORKs Single Allocation, to the extent that the FY 2003-04 single allocation is insufficient to sustain the CalWORKs program as currently structured in Los Angeles County.
7. Determine that the LTFSS projects set forth on Attachment E will terminate no later than June 30, 2003, and, to the extent that these projects involve contracts, instruct the Director of Public Social Services or the lead county agency, if other than DPSS, to take the necessary steps to terminate services under contract for these projects, effective no later than June 30, 2003.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

On June 26, 2002, your Board acted on CalWORKs and LTFSS funding recommendations, which had been developed through the CalWORKs funding recommendations process in accordance with your Board's instructions. In addition to acting on these funding recommendations, your Board instructed the Director of Public Social Services to reconvene representatives of the Chief Administrative Office, the New Directions Task Force, the Public Social Services Commission and the Community Planning Group in January 2003 to assess the circumstances at that time and report back to your Board with any recommended modifications to the utilization of any of the \$168.7 million allocated by your Board on June 26, 2002. This Board letter transmits recommendations from the Stakeholders (Attachment F) who met on five occasions from January 14 through February 7, 2003.

At present, \$15.7 million in performance incentive funds are projected to be unspent as of June 30, 2003, absent any action by your Board to allocate any of these incentive funds during the current fiscal year. The actual amount that will be unspent as of June 30, 2003 could be higher if actual expenditures are less than projected and/or if CalWORKs single allocation or performance incentives revenue in FY 2002-03 is higher than currently projected. These available performance incentives may be allocated for expenditure during FY 2002-03 or FY 2003-04; however, their allocation for FY 2003-04 is subject to the County retaining access to them in FY 2003-04.

State law allows for unexpended performance incentive funds to be retained by each county for expenditure in subsequent fiscal years. As in past years, however, this is subject to change by legislative action during the budget process. The Governor's Proposed Budget does not include a proposal to eliminate rollover authority; however, the Budget Bill which reflects the Governor's Proposed Budget also does not include language to authorize the California Department of Social Services (CDSS) to allocate to each county in FY 2003-04 that county's unspent performance incentives from FY 2002-03. In this context, it is uncertain at this time whether these funds will be available to the County in FY 2003-04. Therefore, the recommendations to allocate performance incentives in FY 2003-04 are contingent on the County's ability to rollover into FY 2003-04 any performance incentive funds which are unexpended as of June 30, 2003.

Notwithstanding the uncertainty regarding the availability of performance incentives in FY 2003-04, the attached recommendations primarily involve the utilization of these funds in FY 2003-04, rather than FY 2002-03. The Stakeholders did not receive any proposals to utilize these funds during FY 2002-03 other than for Employer-Linked Education and Training, CalWORKs Adult School/Roc/P Coordination and the Nurse-Family Partnership Program, as addressed in Attachments A and B. At the same time, there is a compelling need for these funds to maintain critical programs in FY 2003-04.

One of the major issues regarding these recommendations involves the potential need for these funds to supplement the FY 2003-04 CalWORKs Single Allocation in order to sustain the CalWORKs program in Los Angeles County. On February 7, 2003, the same day that the Stakeholders completed development of the attached recommendations, I submitted a Proposed Budget for FY 2003-04 which includes a projected reduction of \$77.9 million in the CalWORKs Single Allocation and the elimination of more than 700 eligibility workers. If implemented, these curtailments will necessitate dramatic changes in the organization of CalWORKs benefit administration and will undoubtedly have an adverse impact on the families we serve. The potential utilization of some or all of the performance incentives addressed in the attached recommendations for CalWORKs eligibility workers in FY 2003-04 would mitigate, but by no means eliminate these curtailments.

Though I fully support the attached recommendations, I want to ensure that your Board is apprised of the current prospects for CalWORKs single allocation funding in FY 2003-04, as you consider these recommendations. My reasons for supporting the recommendations are as follows:

1. Your Board has clearly identified maintenance of the After-School Enrichment and Youth Jobs programs as major priorities, and these programs cannot be sustained without the allocation of performance incentives. Furthermore, to postpone a decision regarding the allocation of performance incentives for FY 2003-04 until June or July 2003, when more definitive information will be available, would foreseeably result in the termination of these two programs effective June 30, 2003. Over half of the performance incentives addressed in the attached recommendations are for these two programs.

2. It is possible that Los Angeles County's FY 2003-04 Single Allocation could be higher than the level assumed in our Proposed Budget.
3. It is possible that the amount of unspent performance incentives as of June 30, 2003 could be higher than currently projected. To the extent this proves to be the case, your Board could consider at that time the potential utilization of such additional incentives to supplement the Single Allocation and mitigate the proposed curtailments in CalWORKs.

The Stakeholders reached consensus regarding the recommended utilization of \$14.9 million, which represents 95% of the projected available performance incentives. These consensus recommendations are addressed in Recommendation 1 and set forth in Attachment A.

The Stakeholders have divergent recommendations regarding the recommended utilization of the remaining \$800,000 in projected available performance incentives, which represents 5% of the funding considered in this process. The divergent recommendations of the Stakeholders are addressed in Recommendation 2 and set forth in Attachment B.

On June 26, 2002, your Board allocated \$450,000 in Performance Incentives for Transitional Subsidized Employment/Paid Work Experience (LTFSS #3), and \$1,311,000 for Wage-Based Community Service. Your Board authorized DPSS to utilize for transitional subsidized employment any funds allocated for wage-based community service which would not be fully utilized. Recommendation 3 seeks your Board's approval of the implementation plan for Transitional Subsidized Employment (Attachment C).

Implementation of several of the consensus funding recommendations addressed in Recommendation 1 and the Transitional Subsidized Employment Implementation Plan addressed in Recommendation 3 require the amendment of existing contracts or the execution of a new contract. Recommendation 4 seeks delegated authority for the Director of Public Social Services to execute new contracts or amend existing contracts, as set forth in Attachment D.

There is currently a great deal of uncertainty regarding both CalWORKs single allocation and performance incentives funding for FY 2003-04. Accordingly, as reflected in Recommendation 5, it is appropriate for the Chief Administrative Officer and the Director of Public Social Services to report to your Board in June 2003, prior to the commencement of budget deliberations, regarding the projected FY 2003-04 CalWORKs single allocation, the projected impact of proposed curtailments to the CalWORKs program, the projected amount of unspent performance incentives, and the status of rollover authority for unspent performance incentives. Additionally, as reflected in Recommendation 6, it is appropriate for the Stakeholders to reconvene by July 2003 when additional data and information will be available. At that time, Stakeholders will have an opportunity to develop recommendations regarding any additional incentives which prove to be available.

The LTFSS Projects identified in Attachment E will all expire by June 30, 2003, unless your Board chooses to allocate performance incentives to sustain them in FY 2003-04. None of the Stakeholders recommend the allocation of performance incentives for these projects in FY 2003-04. To the extent that these projects involve contracts, the Director of Public Social Services or the lead county agency, if other than DPSS, must take any necessary steps to terminate services under contracts effective no later than June 30, 2003, upon your Board's approval of Recommendation 7. At present, some of these contracts have expiration dates that are later than June 30, 2003, though no funding is currently allocated beyond June 30, 2003.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

The recommended actions are consistent with the principles of the Countywide Strategic Plan, Goal 5: Improve the well-being of children and families in Los Angeles County as measured by achievements in the five outcome areas adopted by the Board: 1) good health; 2) economic well-being; 3) safety and survival; 4) emotional and social well-being; and, 5) education/workforce readiness.

FISCAL IMPACT/FINANCING

These recommendations will be funded exclusively through \$15.7 million in CalWORKs Performance Incentives funds which are projected to be unspent as of June 30, 2003, absent any action by your Board to allocate them during FY 2002-03. CalWORKs performance incentives do not require any NCC, and there is therefore no NCC impact to these recommendations.

Sufficient funding to implement the current fiscal year recommendations is included in the Department's FY 2002-03 Adopted Budget. The recommendations to allocate performance incentives in FY 2003-04 are contingent on the County's ability to rollover into FY 2003-04 any performance incentive funds which are unexpended as of June 30, 2003. Again, it is uncertain at this time whether these funds will be available to the County in FY 2003-04. To the extent that funding is available, the Department will recognize these funds in the FY 2003-04 budget upon final release of a funding allocation letter from the CDSS.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

Performance Incentives funding may be used in any manner authorized by federal law: 1) in any manner reasonably calculated to meet one of the four (4) purposes of the Federal TANF program; or 2) to continue providing services and benefits that the state was authorized to provide under its former Title IV-A or M-F State plans, which covered Aid to Families with Dependent Children, Emergency Assistance and Job Opportunities and Basic Skills Training. The four (4) purposes of the federal TANF Program are to:

1. Provide assistance to needy families so that children may be cared for in their own homes or in the homes of relatives;

2. End the dependence of needy parents on government benefits by promoting job preparation, work and marriage;
3. Prevent and reduce the incidence of out-of-wedlock pregnancies; and
4. Encourage the formation and maintenance of two parent families.

All funding recommendations in this letter involve services which are reasonably calculated to accomplish a TANF purpose.

Funding recommendations which involve the allocation of performance incentives in FY 2003-04 are subject to the rollover of unspent performance incentives from FY 2002-03 into FY 2003-04. The County shall not have an obligation to pay for any services provided by any contractor after June 30, 2003 pursuant to these recommendations, unless and until the Director of Public Social Services and the Chief Administrative Officer provide written certification to the contractor that performance incentives are available for such services in FY 2003-04.

The recommendations are made subject to applicable laws, regulations and Board actions in effect and applicable to the projects, programs, and/or line items identified in the recommendations. The County of Los Angeles through the Department of Public Social Services has the legal authority pursuant to State law to administer the CalWORKs program in the county. The CAO has reviewed and approved this letter as to form. County Counsel has reviewed it.

CONTRACTING PROCESS

The Department of Public Social Services and other lead agencies will communicate and/or seek Board approval regarding contracting matters, as otherwise required, in order to carry out your Board's actions/instructions that result from these recommendations.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

All of the Stakeholders groups agree that the process set out by your Board generated valuable recommendations that, if adopted by your Board, will make a significant contribution to assisting some of the County's most vulnerable families, notwithstanding the inadequacy of the available funding. The recommendations, if approved by your Board, will help families receiving CalWORKs and other low-income families to become and remain self-sufficient. To the extent that implementation of these recommendations increases the number of CalWORKs and other low-income families who attain long-term self-sufficiency, they will reduce the current and future demand for certain public services.

The Honorable Board of Supervisors
February 20, 2003
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Respectfully submitted,

Bryce Yokomizo, Director
Department of Public Social Services

BY:pa

Attachments

c: Chief Administrative Officer
County Counsel
Executive Officer, Board of Supervisors
Commission for Public Social Services
Community Planning Group
New Directions Task Force

**CONSENSUS FUNDING RECOMMENDATIONS FOR
FY 2002-03 AND FY 2003-04**

	Consensus Recommendation
Funding Recommended for FY 2002-03	
Employer-Linked Education & Training (LTFSS #2) ¹	\$ 400,000
CalWORKs Adult School/ROC/P Coordination Services- LAUSD	500,000
Funding Recommended for FY 2003-04²: July - September 2003	
Wage-based Community Service	500,000
Transitional Subsidized Employment (LTFSS #3)	500,000
Services to Time-Limited Adults	3,000,000
Homelessness Prevention Services (LTFSS #14 & #15)	1,000,000
Youth Jobs (LTFSS #23)	4,500,000
After-School Enrichment Program	4,000,000
Limited English Proficient Education & Training-Housing Authority of City of LA (HACLA) and Small-Scale Contracts	500,000
Total Consensus Recommendations	\$14,900,000

¹ This recommendation is in addition to the \$1.5 million that your Board has already allocated for these services in FY 2002-03.

² The recommendations for FY 2003-04 are subject to the ability of the County to rollover into FY 2003-04 those performance incentive funds which are unspent as of June 30, 2003.

**DIVERGENT FUNDING RECOMMENDATIONS FOR
FY 2002-03 AND FY 2003-04**

	Recommended FY 2002-03 allocation				
	DPSS	CAO	CPG	NDTF	PSSC
Nurse Family Partnership (LTFSS #34a)	\$800,000	\$800,000	0	\$800,000	\$800,000

	Recommended FY 2003-04 allocation				
	DPSS	CAO	CPG	NDTF	PSSC
Overcoming Barriers to Vehicle Access	0	0	\$250,000	0	0
Domestic Violence Contract	0	0	\$550,000	0	0

Out of a total of \$15.7 million, the five Stakeholder groups reached consensus on how to allocate \$14.9 million, or 95% of the projected available funding. The divergence among the groups focused on how to allocate \$800,000 of the available funding.

Four of the five Stakeholder groups recommend allocating an additional \$800,000 to the Nurse Family Partnership program, LTFSS #34a. On June 26, 2002, your Board asked the Stakeholders to develop a recommendation during the January 2003 process to allocate the additional funding necessary to ensure that families enrolled in this program as of June 26, 2002 could continue to receive services until June 30, 2003. The Department of Health Services estimates that \$800,000 in additional funding will be required to comply with your Board's request.

The Community Planning Group (CPG) is recommending no additional funding for this program. They instead recommend \$250,000 for the Overcoming Barriers to Vehicle Access program in FY 2003-04, and \$550,000 to fund CalWORKs Domestic Violence services in FY 2003-04.

The Community Planning Group acknowledges your Board's request to support the families in the Nurse Family Partnership program. While it supports the aims of this program, the CPG has often expressed its serious concerns about the high cost and limited scope of this program. Moreover, given the priorities consistently expressed by the over 8,500 families who were surveyed by the CPG as part of the prioritization process last year³, the CPG felt compelled to prioritize those services which would directly respond to those priorities.

The Community Planning Group has consistently supported the Overcoming Barriers to Vehicle Access program because it responds to one of the primary barriers identified by families struggling to find employment: lack of transportation. This program will help families with the cost of car repairs, thus preventing unnecessary disruption of work and even loss of a job. It allows families to remain employed or participate in training or education programs when public transportation is not a viable option. The CPG feels this program is especially important at this time because some families have already lost income due to time limits, and all CalWORKs families are at risk of losing a significant portion of their subsistence income if Governor Davis' proposed 6.2% cut in cash aid is enacted.

The Community Planning Group also felt compelled to support domestic violence services. In FY 2002-03, domestic violence services were funded by a combination of \$10.6 million in single allocation and \$2.6 million in performance incentive dollars. DPSS currently projects that these services will continue to be funded by \$10.6 million in single allocation dollars in FY 2003-04, but will lose \$2.6 million in funding because of the loss of performance incentive funds (about a 20% cut). The CPG recommends allocating \$550,000 to these services to partially offset this loss of funding.

³ The community feedback process documented a number of imposing barriers that confront CalWORKs recipients and other low-income families seeking employment. These barriers include:

1. Lack of child care during the day and night;
2. Limited education;
3. Limited job experience;
4. Lack of housing;
5. Lack of transportation;
6. Limited job skills; and
7. Limited English proficiency.

When asked what services would most help them become self-sufficient, families named the following services as their highest priorities:

1. Creating more jobs;
2. Childcare;
3. Education services;
4. Health care; and
5. Information for finding good jobs.

TRANSITIONAL SUBSIDIZED EMPLOYMENT/PAID WORK EXPERIENCE IMPLEMENTATION PLAN

The goal of the program is to enable CalWORKs participants to secure employment through participation in transitional subsidized employment, paid work experience, on-the-job training, education and employment training, and social services. Priority will be given to:

- Adults who have or are about to reach the CalWORKs 5-year time limit; and
- Individuals who have recently entered the GAIN/RITE program and have not found full-time employment.

The Southbay Workforce Investment Board (SBWIB) will implement these services in a manner that is accessible to CalWORKs participants throughout the County, by using its One-Stop Business and Career Centers and subcontracting with selected Los Angeles County Workforce Investment Board One-Stop Career Centers.

Participants in this program will engage in one or more of the following activities:

- Paid on-the-job training, which may include grant-based on-the-job training where the participant's grant is the source of the wage subsidy.
- Subsidized employment or paid work experience linked to career-ladder occupations.
- Short-term occupational skills (classroom) training linked to career-ladder occupations.

SBWIB will work in collaboration with CalWORKs welfare-to-work case managers to provide outreach, identification and referral of prospective CalWORKs participants. SBWIB and the subcontracted One-Stop Career Centers will perform the following functions:

- Review assessments from DPSS and provide supplemental assessments (if necessary).
- Referral of participants to contracted worksite/classroom training provider.
- On-going participant co-case management.
- Duties in connection with worksite recruiting, contracting, and monitoring.
- Identification of additional services, which may be needed by Limited-English proficient participants.
- Job placement services.
- Coordination of services offered by supplemental Social/Supportive Service providers (CBOs).

SBWIB will enter into financial subcontracts for vocational education and employment training with vendors procured through the ITRAIN system administered by SBWIB, which will provide immediate access to State-approved providers throughout the County.

SBWIB will enter into financial subcontract(s) with one or more selected community-based agencies for the purpose of coordination and provision of social and supportive services to CalWORKs participants in each of eight Service Planning Areas (SPAs), proportionate to the CalWORKs caseload in each SPA. These activities will include provision of information and referral services to participants regarding community-based social services that are either not part of the CalWORKs program or may no longer be available in the future to time-limited adults.

**RECOMMENDED DELEGATED CONTRACT AUTHORITY TO
THE DIRECTOR OF PUBLIC SOCIAL SERVICES**

1. Delegate authority to the Director of Public Social Services to negotiate, prepare and execute, after review and approval by the Chief Administrative Office and County Counsel, an amendment to the contract to extend current services with the Los Angeles Community College District for Employer-Linked Education and Training (LTFSS #2) to include \$400,000 in additional funding, through June 30, 2003.
2. Delegate authority to the Director of Public Social Services to negotiate, prepare, and execute, after review and approval by the Chief Administrative Office and County Counsel, a contract for CalWORKs Adult Education and Regional Occupational Center and Program out-of-classroom coordination services with the Los Angeles Unified School District (LAUSD), in the amount of \$500,000, effective upon execution by the DPSS Director, following Board approval of this recommendation, through June 30, 2003.
3. Delegate authority to the Director of Public Social Services to negotiate, prepare and execute, after review and approval by the Chief Administrative Office and County Counsel, an amendment(s) to the current GAIN Vocational Services contract with the City of Hawthorne/Southbay Workforce Investment Board to include the provision of transitional subsidized employment for CalWORKs participants through September 30, 2003, at a cost of \$1,961,000. The funding consists of: (1) \$450,000 in performance incentives allocated by your Board on June 26, 2002 for Transitional Subsidized Employment/Paid Work Experience (which is not included in the \$15.7 million in funding recommendations contained in Attachments A and B); (2) \$1,011,000 in performance incentives allocated by your Board on June 26, 2002 for wage-based community service, which will not be utilized for that purpose and is not included in the \$15.7 million in funding recommendations contained in Attachments A and B; and (3) \$500,000 in additional performance incentives for transitional subsidized employment included in the consensus funding recommendations set forth on Attachment A. The allocation of any funds for FY 2003-04 is subject to the County retaining the authority to rollover into FY 2003-04 performance incentives which are unspent as of June 30, 2003. If performance incentive funds are not available in FY 2003-04, the amendment will terminate effective June 30, 2003.
4. Delegate authority to the Director of Public Social Services to negotiate, prepare and execute, after review and approval by the Chief Administrative Office and County Counsel, an amendment to the current GAIN Vocational Services contract with the City of Hawthorne/Southbay Workforce Investment Board to include an additional \$500,000 for the countywide implementation of wage-based community service from July 1, 2003 through September 30, 2003, subject to the County retaining the authority to rollover into FY 2003-04 performance incentives which are unspent as of June 30, 2003. If performance incentive funds are not available in FY 2003-04, the amendment will not take effect.

5. Delegate authority to the Director of Public Social Services to negotiate, prepare and execute, after review and approval by the Chief Administrative Office and County Counsel, an amendment to the current contracts for the After-School Enrichment Program with LAUSD and Los Angeles County Office of Education for a combined total of \$4 million from July 1, 2003 through September 30, 2003, subject to the County retaining the authority to rollover into FY 2003-04 performance incentives which are unspent as of June 30, 2003. If performance incentive funds are not available in FY 2003-04, the amendments will not take effect.
6. Delegate authority to the Director of Public Social Services to negotiate, prepare and execute, after review and approval by the Chief Administrative Office and County Counsel, an amendment to the current contract for Homelessness Prevention Services (LTFSS #14/15) with the Los Angeles Homeless Services Authority for \$1 million from July 1, 2003 through September 30, 2003, subject to the County retaining the authority to rollover into FY 2003-04 performance incentives which are unspent as of June 30, 2003. If performance incentive funds are not available in FY 2003-04, the amendments will not take effect.
7. Delegate authority to the Director of Public Social Services, to negotiate, prepare and execute, after review and approval by the Chief Administrative Office and County Counsel, an amendment to the contracts for education and training for limited-English proficient CalWORKs participants with the Housing Authority of the City of Los Angeles and adult schools, community colleges, and regional occupational centers and programs for a combined total of \$500,000, plus any funds allocated for FY 2002-03 which are unspent by these contractors as of June 30, 2003, from July 1, 2003 through September 30, 2003, subject to the County retaining the authority to rollover into FY 2003-04 performance incentives which are unspent as of June 30, 2003. If performance incentive funds are not available in FY 2003-04, the amendments will not take effect.

**LONG-TERM FAMILY SELF-SUFFICIENCY (LTFSS) PROJECTS
WHICH WILL END BY JUNE 30, 2003**

LTFSS PROJECT	LEAD COUNTY AGENCY
Project #2 - Employer-Linked Education and Training	Public Social Services
Project #9 - Mini-Career Centers	Community and Senior Services
Project #10a - Community-Based Outreach and Enrollment Services	Health Services
Project #10b - Prenatal Outreach and Enrollment Services	Health Services
Project #17 - Community-Based Teen Services Program	Public Social Services
Project #18 - Services to Teens With Special Needs	Public Social Services
Project #19 - Services for Emancipated Foster Youth	Children and Family Services
Project #20 - Teen Passport to Success	Public Social Services
Project #25 - Operation READ	Probation Department
Project #29 - School-Based Probation Supervision	Probation Department
Project #31b- Child Care Capacity Development Grant and Loan Program	Community Development Commission
Project #33- Family Preservation	Children and Family Services
Project #34a - Nurse Family Partnership Program	Health Services
Project #40 - Data Partnership for Children and Families	Children's Planning Council
Project #41 - Service Planning Area Council Staff and Technical Assistance	Children's Planning Council

LIST OF DELEGATES PARTICIPATING IN THE MID-YEAR
CaIWORKs FUNDING RECOMMENDATIONS REVIEW
PROCESS

Chief Administrative Office

- James Blunt
- Gevork Simdjian
- James Jones

Community Planning Group

- Yolanda Arias, Legal Aid Foundation of Los Angeles
- Nancy Au, WRAP Family Services, Asian Pacific Policy and Planning Council
- Bob Erlenbusch, LA Coalition To End Hunger And Homelessness
- Kate Meiss, Neighborhood Legal Services of Los Angeles County
- Colleen Mooney, SPA 8 Council Convener, South Bay Center for Counseling
- Cyd Spikes, South Bay Workforce Investment Board
- Margo Wainwright, SPA 6 Council member

Department of Public Social Services

- Phil Ansell
- Sandra Garcia
- Glenn Jordan
- Eileen Kelly
- Pearlene Saffold
- Otto Solorzano

New Directions Task Force

- Yolie Flores Aguilar, Children's Planning Council
- Adine Forman, Community and Senior Services
- Paul Freedlund, Department of Children and Family Services
- Tim Gallagher, Department of Parks and Recreation
- Jane Martin, Probation Department
- Dennis Murata, Department of Mental Health
- Jeanne Smart, Department of Health Services

Public Social Services Commission

- James Adler
- Vibiana Andrade
- Sylvia Bratincevic